RESIMAC GROUP LTD

Diversity, equity and inclusion policy

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Purpose

The purpose of this policy is to set out Resimac Group Ltd and its subsidiaries (referred to as 'Resimac' or 'the Company') approach to diversity, equity and inclusion within the workplace.

Resimac recognises that people are its most important asset and is committed to championing workplace diversity, equity and inclusion.

Diversity, equity and inclusion drive the Company's ability to attract, motivate and retain the best employee talent along with creating an engaged workforce that deliver high quality services whilst growing the business.

Scope

This policy applies to all employees, contractors and directors within the Resimac Group. For the purpose of the policy, diversity, equity and inclusion will be referred to as DE&I.

Definition

Workplace diversity means the ways in which people (i.e. our employees) within the Group differ. This involves recognising and managing these differences and creating a safe environment whereby individual differences and characteristics are valued and respected.

These characteristics include: religion, race, ethnicity, nationality, language, gender, sexual orientation, gender identity, marital or family status, socio-economic background, perspective and experience, disability, age, education, or any other area of potential difference.

Workplace equity means providing fair opportunities for all of Resimac's people based on individual needs.

Workplace inclusion occurs when a diverse group of people feel valued and respected, are supported in opportunities and resources and can contribute to the objectives of the organisation. In order to have an inclusive workplace; discrimination, harassment, isolation, vilification and victimisation cannot and will not be tolerated.

Governance

Resimac promotes and adheres to Commonwealth legislative requirements of the Workplace Gender Equality Act 2012, Age Discrimination Act 2004, Australian Human Rights Commission Act 1096, Disability Discrimination Act 1992, Racial Discrimination Act 1965, Sex Discrimination Act 1984 and New South Wales legislation including the Anti-Discrimination Act 1977 (NSW).

Resimac is committed to **Recommendation 1.5** of the ASX Corporate Governance Council's, Corporate Governance Principles and Recommendations (4th Edition) which provides guidelines and a framework for diversity principles.

Annually the Company is obligated to report to the Workplace Gender Equality Agency (WGEA). The aim of the WGEA is to improve gender equality in Australian workplaces. The agency is committed to raising the level of public awareness and debate of gender equality in the workplace.

Resimac reports on a range of data including the ratio of males and females in leadership positions, company policies pertaining to equality in opportunities including parental leave, discrimination, and flexible working arrangements.

Objectives and diversity and inclusion

Objectives

This policy has been created with the values of the business in mind:









- Encourage diversity of thought.
- Respect diverse opinions and ideas.
- Encourage all employees to strive for their career aspirations.
- Continue to identify high potential (talent) employees that may develop their skill and experience in order to have an opportunity to progress into management positions as part of succession planning regardless of age, sex, nationality, religious beliefs, disability or any other individual characteristic.
- To target the percentage of women in management positions at a level of at least 40%.
- Continue to maintain and further develop an employee base with a diverse range of cultural backgrounds.
- Continue recruitment of both older and younger workers in order to encourage a growth mindset within the business.
- Respect cultural diversity through acknowledgement of employees' religious traditional or requirements.
- Continue to assess pay equity on an annual basis.
- Ensure the Board receives biannually reporting on diversity.
- Ensure appropriate disclosure in the Annual Report, Corporate Governance Statement and the Company's website.

Commitment and development of culture

Resimac is committed to growing a collaborative culture, diverse workforce and a work environment in which all our people, customers and partners are treated fairly, are respected and have the opportunity to contribute to Resimac's success whilst being given the opportunity to realise their full potential as individuals.

The key framework for growing this culture is:

- Supporting and encouraging an inclusive and diverse workplace.
- Treating all people with respect.
- Developing leaders who value diversity, equity and inclusion.
- Communicating our policies which support diversity and educating our employees.
- Recruiting and managing on the basis of an individual's merit and performance against the predetermined criteria.
- Maintaining a psychologically and physically safe work environment by taking action against inappropriate workplace behaviour including harassment, victimisation and bullying. This action may include dismissal.
- Providing learning and development strategies and opportunities to develop skills and experience to assist with career development.
- Establishment of a DE&I Committee comprising a diverse range of our people.

Building a DE&I workplace

• Equitable employment occurs when the person best qualified for the position is successful without discrimination through processes that are open, transparent, competitive, and based on merit.

- Resimac is committed to policies and programs that enable persons with equivalent skills, experience and qualifications to have an equal chance of obtaining a position; being promoted within the company and being rewarded in all aspects appropriately and fairly.
- Resimac is committed to considering employment opportunities for people in under-represented
 groups in the workplace including but not limited to people with a disability, Aboriginal and Torrens
 Strait Islander people, people whose first language is not English, people who are lesbian, gay,
 bisexual, transgender, intersex and queer (LGBTIQ+) and people of a gender which is traditionally
 under-represented in job categories.
- When a position becomes available or a future opportunity is recognised, managers and team leaders are required to consider whether the opportunity can be used to assess diversity within the business.
- Recognising and celebrating diversity and supporting an inclusive culture at both a business unit and whole of business level.

Recruitment and selection

Resimac is committed to ensuring our recruitment and selection practices at all levels (from the Board down) are appropriately structured to ensure a diverse range of candidates are considered and appointed according to merit. The company ensures a wide range of selection practices are enforced to guard against conscious and unconscious biases that may result in discrimination against certain candidates by using the following practices:

- Phone screening conducted by Human Resources.
- Initial interview minimum two interviewers present at each candidate interview.
- Predictive Index Behavioural testing.
- Second round interviews different interviewers to initial round.
- Ensuring all advertisements and position descriptions are gender neutral.

Policies

At Resimac we support DE&I by maintaining policies and communicating such policies as set out below:

- Code of Ethics An over-arching policy providing general expectations of employee behaviour.
- **Bullying & Harassment Policy** Providing all employees with a work environment free from bullying, harassment and discrimination.
- Equity at Work Policy Ensuring equity within the workplace.
- Parental Leave Policy Providing the guidelines around parental leave and employer funded leave.
- Workplace Health & Safety Policy Ensuring we provide and maintain a safe working environment.
- Workplace Gender Equality Policy Ensuring we comply with the reporting and compliance framework set out under the Workplace Gender Equality Act 2012 (Cth).
- Working From Home Policy Ensuring those that are approved to work from home have a safe working environment.

Roles and responsibilities

Board's responsibilities

- Encouraging workplace and workforce diversity.
- Compliance with the ASX Corporate Governance Principles Recommendations 1.5.
- Biannually reviewing and approving the DE&I Policy and Plan and associated documents.

Manager's responsibilities

Managers are responsible for:

• Ensuring that the principles outlined in this policy are applied in the workplace.

- Ensuring all decisions relating to selection, appointment, promotion and career development are made in accordance with this policy.
- Giving due consideration to all employee requests that promote diversity.
- Providing an inclusive and protected environment.

Employee's responsibilities

Employees are responsible for:

- Complying with the provisions of this policy and policies referred within.
- Treating all employees and customers with respect and professionalism.
- Escalating to their manager any potential breach of this policy.

HR responsibilities

HR is responsible for:

- Ensuring all managers, employees and directors are made aware of their obligations and responsibilities with respect to workplace diversity.
- Providing support and guidelines to all employees in relation to diversity.
- Providing education sessions annually on workplace bullying, harassment, isolation and victimisation.

DE&I Committee responsibilities

- Championing DE&I across the Group.
- Educating employees about matters pertaining to DE&I.
- Modelling appropriate behaviour and standards with respect to DE&I.
- Making recommendations to management on DE&I activities.

Compliance and sanctions

Each of the policy references in this DE&I Policy require strict compliance. A breach of a policy could damage the Company's reputation and could expose the Company and/or individuals to fines and/or penalties. Employees in breach of this policy may be subject to disciplinary action, which could include termination of employment where appropriate.

Related documents

- Code of Ethics
- Bullying & Harassment. Policy
- Equity at Work Policy
- Parental Leave Policy
- Workplace Health & Safety Policy
- Workplace Gender Equality Policy
- Working From Home Policy